From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/7/2021 12:29:56 AM

To: Klasen, Matthew [Klasen.Matthew@epa.gov]; Adhar, Radha [Adhar.Radha@epa.gov]; Thundiyil, Karen

[Thundiyil.Karen@epa.gov]; Richardson, RobinH [Richardson.RobinH@epa.gov]; Haman, Patricia

[Haman.Patricia@epa.gov]; Moody, Christina [Moody.Christina@epa.gov]; Kaiser, Sven-Erik [Kaiser.Sven-

Erik@epa.gov]; Levine, Carolyn [Levine.Carolyn@epa.gov]

Robin--Just in case you haven't heard from anyone else, Radha is going through now, I'd probably put an estimate for delivery to OGC around 8:30 now.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/10/2021 2:04:26 AM

To: Adhar, Radha [Adhar.Radha@epa.gov]

I wouldn't have necessarily known if Pat was doing a briefing. But generally the briefings were lead by political staffers for the last couple years

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 2/12/2021 2:16:29 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

and she said her staffer knows a lot and is on teh same page re: the concerns you shared

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/12/2021 2:17:03 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

I heard the same--that Jennifer has similar concerns

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/12/2021 2:17:12 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

And Jennifer is super scary smart

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/12/2021 3:33:49 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

IDEA on cyber--offer briefing once the operating plan is finalized--last week of Feb or first week of March

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/12/2021 9:59:13 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

FYI, McCabe TPs and tough Qs and As still to come this afternoon/evening.

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 2/17/2021 2:15:45 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

Thanks Kristine, I will have to miss unfortunately. Also want to put on your radar that our AA for Engagement is going to be helping drive support for Janet and she mentioned EPN. Can you apologize to Mike for getting this request twice? We are just REALLY excited hehe

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/17/2021 3:08:49 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

I mentioned and no worries! He's off and running on two letters--one from former Administrators and one from former Deputies; but he's still trying to make contact with leadership at the former employees networks. If it makes sense to loop with Rosemary, I would be happy to--I remember her from her last stint at EPA and I know she's great! I'm talking to Mike again at 10 on Friday and all are welcome, so let me know if you want me to add you and Rosemary.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 2/25/2021 3:16:15 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

Hey Radha--Hope hearing prep is going well! Rosemary and I chatted with Mike Flynn yesterday and it sounds like he's made good progress on support letters. Should he send them directly to Mary Frances on Tuesday night/Wednesday morning? Let me know if you have any advice about logistics/delivery to pass on to him.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/2/2021 2:57:14 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

Hey! Did you get a copy of the former employee support letter yet? Mike sent it this morning and minority confirmed receipt.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/3/2021 7:19:14 PM

To: Richardson, RobinH [Richardson.RobinH@epa.gov]; Adhar, Radha [Adhar.Radha@epa.gov]

Me too! I will send around a cancellation note to the group for the 4:30 time. Also in case you haven't heard from Matt/Karen, we've been collaborating on hearing notes and one of them will be distributing them soon.

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/8/2021 3:31:49 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

also do we call renewbale energy intermittent still? that's like so 2000

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/9/2021 2:20:30 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]; Skane, Elizabeth [Skane.Elizabeth@epa.gov]; Borum, Denis

[Borum.Denis@epa.gov]; Richardson, RobinH [Richardson.RobinH@epa.gov]; Thundiyil, Karen

[Thundiyil.Karen@epa.gov]; Klasen, Matthew [Klasen.Matthew@epa.gov]; Kaiser, Sven-Erik [Kaiser.Sven-Erik@epa.gov]; Moody, Christina [Moody.Christina@epa.gov]; Williams, Thea [Williams.Thea@epa.gov]; Levine,

Carolyn [Levine.Carolyn@epa.gov]; Snyder, Raquel [Snyder.Raquel@epa.gov]; Haman, Patricia

[Haman.Patricia@epa.gov]; Boylan, Thomas [boylan.thomas@epa.gov]; Berckes, Nicole [Berckes.Nicole@epa.gov]

- 1. OCIR Receipt and Drafting (Wednesday-Thursday)
- 2. Program Review and Approval (Thursday-Friday)
- 3. COS and Nominee Review (Weekend)
- 4. OGC Review (Monday)
- 5. WH Review (Tuesday)

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/11/2021 1:48:02 AM

To: Thundiyil, Karen [Thundiyil.Karen@epa.gov]; Knapp, Kristien [Knapp.Kristien@epa.gov]; Klasen, Matthew

[Klasen.Matthew@epa.gov]

1. OCIR Receipt and Drafting (Wednesday-Thursday)

2. Program Review and Approval (Thursday-Friday)

3. COS and Nominee Review (Weekend)

4. OGC Review (Monday)

5. WH Review (Tuesday)

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/15/2021 12:02:03 AM

To: Adhar, Radha [Adhar.Radha@epa.gov]

please don't hesitate if you need help answering any of the mccabe questions

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/15/2021 2:28:49 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

I see you in the doc! Just doing a last minute read through, catching little tiny stuff.

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/15/2021 2:29:12 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

Hey lady! needed to check an answer to help our Mallory! you're good.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/15/2021 2:44:04 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

Flagging for you to double check 104. I moved words/phrases around to make it read more straightforwardly but tried to retain meaning.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/15/2021 2:58:19 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

OKey Dokey. I have just saved a new super duper clean version of the doc and called it FOR OGC. For you! To send!

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/15/2021 2:59:43 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

And copy me, KT, and MK on this one so we can help with any career-political gaps that come up.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/15/2021 3:00:29 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

OGC ships it off to many people--all their different law offices. In theory that all happens smoothly but sometimes there are hiccups.

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/16/2021 12:27:25 AM

To: Adhar, Radha [Adhar.Radha@epa.gov]

When you check back in, can you ping OGC? Or is it OK for one of us to?

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/16/2021 2:18:11 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

hey lady i addressed the comments last night but wanted to DOUBLE confirm- i am good to send to the WH?

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/16/2021 2:19:11 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

Yes good to go!

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/16/2021 4:22:09 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

but holler any time! i used that time to connect with Robin to discuss how to be better coordinated so it is a good thing i sewar

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/17/2021 1:55:42 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

Downloading now

From: Knapp, Kristien [Knapp.Kristien@epa.gov]

Sent: 3/24/2021 5:11:36 PM

To: Adhar, Radha [Adhar.Radha@epa.gov]

Hey I'm sending a draft oversight response to OGC for their review. I don't think it's worth your time until OGC approves but I want to keep you in the loop just in case something bubbles up. Let me know if you want to discuss, please.

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/25/2021 5:13:22 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

Hey lady! Can we chat? I JUST talked to Dan and Alison re: Legislative agenda stuff and wanted to give you an update

From: Adhar, Radha [Adhar.Radha@epa.gov]

Sent: 3/25/2021 5:13:31 PM

To: Knapp, Kristien [Knapp.Kristien@epa.gov]

i can sign but it looks really bad...